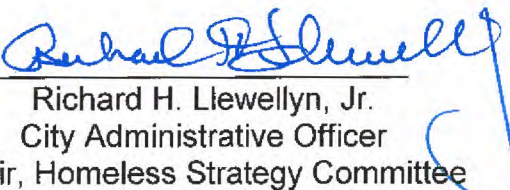| TRANSMITTAL			0220-05151-0105
TO City Council		DATE 03/01/2019	COUNCIL FILE NO. C.F. 17-1001
FROM CAO			COUNCIL DISTRICT ALL

At its meeting on February 28, 2019, the Homeless Strategy Committee (HSC) heard a report from the City Homeless Coordinator on Incorporation of the Comprehensive Homeless Strategy into the Enhanced Comprehensive Homeless Strategy.

The report is hereby transmitted to the City Council. The CAO recommends that it be received and filed inasmuch as no action is requested at this time.

Richard H. Llewellyn, Jr.
City Administrative Officer
Chair, Homeless Strategy Committee

RHL:YC:SRB:16190032

CAO 649-d

CITY OF LOS ANGELES
INTER-DEPARTMENTAL CORRESPONDENCE

Date: February 25, 2019

To: Honorable Members of the Homeless Strategy Committee

From: Meg Barclay, City Homeless Coordinator

Subject: **Incorporation of the Comprehensive Homeless Strategy into the Enhanced Comprehensive Homeless Strategy**

At its January 31, 2019 meeting, the Homeless Strategy Committee (HSC) requested more information on how each strategy in the original Comprehensive Homeless Strategy (CHS) is being incorporated into the proposed Enhanced CHS.

Attachment 1 provides a summary crosswalk of the original CHS strategies to the enhanced CHS. The crosswalk also includes the Council File number or other report provided on each strategy, as applicable. Those strategies that have been completed based on the task outlined in the original CHS, but continue implementation in the Enhanced CHS, are noted as "Completed and Ongoing."

Attachment 2 provides more detail on the original CHS strategies, including each strategy's implementation to date and a description of how it is incorporated into the Enhanced CHS. Where available, Attachment 2 also provides links to the relevant council file, report, website, or HSC agenda for each original strategy.

Attachment 1 - Comprehensive Homeless Strategy Crosswalk to Proposed Enhanced Comprehensive Homeless Strategy – Summary

Attachment 2 - Comprehensive Homeless Strategy Crosswalk to Proposed Enhanced Comprehensive Homeless Strategy - Detail

RHL:SRB:16190029

Original Strategy	Enhanced Strategy	Report or Council File
Completed		
5A - Establish Homelessness Coordinator	N/A	CF 15-1138-S1: FY 2016-17 Q1 QPR
5B - Establish Homeless Strategy Committee	N/A	CF 15-1138-S1: FY 2016-17 Q1 QPR
Completed and Ongoing		
3A - Standardize First Responder Training for Homeless	4.3 -Program/Systems: Street Outreach	HSC Verbal Report from LAPD, LASAN, & LAHSA 6/29/17
3B - Develop Encampment Engagement Protocol Homeless	4.3 -Program/Systems: Street Outreach 4.3 -Program/Systems: Street Outreach	HSC Verbal Report from LAPD, LASAN, & LAHSA 6/29/17 LASAN, & LAHSA 6/29/17
3D - Expansion of Jail In-Reach	4.6 - Programs/Systems: Prevention/Diversion	CHS Quarterly Performance Reports
5E - Create Regional Homelessness Advisory Council	1.0 - Governance, Accountability & Budget	HSC Report from LAHSA 5/25/17
6E - Evaluate Homeless Navigation Centers	3.1 - Policy: Interim	HSC Report from LAHSA 10/24/17
7A - Shelter System Personnel Need for Bridge Housing Conversion	4.2 - Program/Systems: Shelter	CF 15-1138-S31 & 15-1138-S2: CAO Reports to Council 6/19/19
7F - Linkage Fee Nexus Study	4.8 - Programs/Systems: Affordable Housing	CF 17-0274: Ordinance
7H - Facilitate Utilization of Federal Housing Subsidies	4.8 - Programs/Systems: Affordable Housing	HSC Report from HACLA 2/22/18
9A - Employ Homeless Adults by Supporting Social Enterprise	4.5 - Programs/Systems: Services	CHS Quarterly Performance Reports
9B - City Recruitment, Training and Hiring Process for Homeless/Recently Homeless	4.5 - Programs/Systems: Services	CHS Quarterly Performance Reports
9D - Centralized Homeless Donation Coordination in LA County	2.0 - Planning, Coordination, Modeling & Prioritization	C.F. 15-1138-S15
10B - Establish the Homeless Services Trust Fund	1.0 - Governance, Accountability & Budget	CHS Quarterly Performance Reports
Ongoing		
3E - Integration with County Health Sobering Centers	4.5 - Programs/Systems: Services	N/A
4A - Strengthen CES Technology, Staffing & Standardization	4.1 - Programs/Systems: Coordinated Entry System (CES)	N/A
4B - Strengthen Departmental Support for Homeless Case Managers	2.0 - Planning, Coordination, Modeling & Prioritization	N/A
4C - Strengthen CES Data Sharing and Tracking	4.1 - Programs/Systems: Coordinated Entry System (CES)	LAHSA CES Dashboards
4D - Discharge Data Tracking System and Planning Guidelines	4.6 - Programs/Systems: Prevention/Diversion	N/A
4E - Supportive Services Standards for Subsidized Housing	4.4 - Programs/Systems: Supportive Housing	HSC Report from HACLA 2/22/18
4F - Integration and Strengthening of Family and TAY CES	4.1 - Programs/Systems: Coordinated Entry System (CES)	N/A
5C - Establish Regional Intergovernmental Coordination	1.0 - Governance, Accountability & Budget	N/A
5D - Evaluate LAHSA JPA	1.0 - Governance, Accountability & Budget	N/A
5F - Coordinate Homeless Support with LAUSD	1.0 - Governance, Accountability & Budget	N/A
6A - Co-Locate Homeless Services Within Homeless Storage Facilities & Create New Facilities	4.3 -Program/Systems: Street Outreach	HSC Report from LAHSA 10/24/17
6B - Establish Citywide Safe Parking Program	4.3 -Program/Systems: Street Outreach	HSC Verbal Report from LAHSA 11/16/17
6C - Establish Citywide Mobile Shower and Public Restroom System	4.3 -Program/Systems: Street Outreach	CF 17-1092: Report from CAO to Council 12/4/17
6D - Identify Public Land for Homeless Facilities	3.3 - Policy: Land Use & Housing	N/A
6F - Expand Access to Public Restrooms	4.3 -Program/Systems: Street Outreach	CF 17-1092: Report from CAO to Council 12/4/17
7B - Expand Rapid Re-Housing	4.7 - Programs/Systems: Rapid Rehousing	N/A
7C - Expand Adaptive Reuse for Homeless Housing	3.3 - Policy: Land Use & Housing	CF 17-1432: Ordinance
7D - Using Public Land for Affordable and Homeless Housing	4.8 - Programs/Systems: Affordable Housing	HSC Verbal Report from CAO & HCID
7E - Annualize Joint Affordable & Homeless Housing Reports	5.0 - Annual Evaluation, Metrics/ Progress Review/Continuous Process Improvement	N/A

Original Strategy	Enhanced Strategy	Report or Council File
7G - Implement Existing & Recommend New CEQA Zoning Reforms	3.3 - Policy: Land Use & Housing	HSC Report from DCP 3/28/17
7I - Regional Coordination of LA City & County Housing Authorities	2.0 - Planning, Coordination, Modeling & Prioritization	HSC Report from HACLA 2/22/18
7J - Housing Choice Vouchers for Permanent Supportive Housing	4.4 - Programs/Systems: Supportive Housing	HSC Report from HACLA 2/22/18
7K - Development of Second Dwelling Units Pilot Program	3.3 - Policy: Land Use & Housing	HSC Report from DCP 3/28/17
7L - Establish Planning and Zoning Policy on Homeless Micro Units	3.3 - Policy: Land Use & Housing	HSC Report from DCP 3/28/17
7M - Reform Site Plan Review Ordinance for Homeless Housing	3.3 - Policy: Land Use & Housing	HSC Report from DCP 3/28/17
7N - Evaluate Youth Housing Needs	3.4 - Policy: Vulnerable Populations	N/A
7O - Expanding Emergency Shelter and Improving Access	4.2 - Program/Systems: Shelter	HSC Report from LAHSA 10/24/17
7P - Study Shared Housing Programs	4.8 - Programs/Systems: Affordable Housing	N/A
7Q - Support House LA Initiative	3.3 - Policy: Land Use & Housing	HSC Report from DCP 3/28/17
7R - Expand Access to Flexible Housing Programs	2.0 - Planning, Coordination, Modeling & Prioritization	N/A
7S - Preservation of Affordability Covenants	4.8 - Programs/Systems: Affordable Housing	CF 17-0027: AAHTOES Request for Proposals
7T - Homeless Prevention and Diversion Programs	4.6 - Programs/Systems: Prevention/Diversion	N/A
8A - Analyze City-Wide Zoning for Homeless Housing	3.3 - Policy: Land Use & Housing	HSC Report from DCP 3/28/17
8B - Review Transfer of Floor Area Rights (TFAR), Greater Downtown Housing Incentive Area (GDHIA), & Density Bonus Programs for Homeless Housing Inclusions	3.3 - Policy: Land Use & Housing	HSC Report from DCP 3/28/17
8C - Revise Parking and Trip Credit Guidelines for Homeless Housing	3.3 - Policy: Land Use & Housing	HSC Report from DCP 3/28/17
8D - Reestablish Mello Act Guidance	3.3 - Policy: Land Use & Housing	CF 15-0129: Report
9C - Employment Development Programs for Homeless Youth	4.5 - Programs/Systems: Services	N/A
9E - Homelessness Prevention for Former Foster Care Youth	4.6 - Programs/Systems: Prevention/Diversion	N/A
9F - Expand Youth Homeless Services	4.5 - Programs/Systems: Services	N/A
9G - Emergency Shelter for Homeless Individuals with Pets	3.4 - Policy: Vulnerable Populations	N/A
9H - Proposals to Assist Homeless Individuals and Their Pets	3.4 - Policy: Vulnerable Populations	N/A
9I - Employment Development for Homeless Individuals with Pets	3.4 - Policy: Vulnerable Populations	N/A
9J - Social Impact Financing/Pay for Success	2.0 - Planning, Coordination, Modeling & Prioritization	N/A
9K - Women's Homelessness - Domestic Violence	3.4 - Policy: Vulnerable Populations	N/A
9L - Women's Homelessness - Employment Development	3.4 - Policy: Vulnerable Populations	N/A
10A - Full Funding for Affordable Housing Trust Fund	1.0 - Governance, Accountability & Budget	N/A
10C - Augment Supportive Housing Loan Fund & New Generation Fund	1.0 - Governance, Accountability & Budget	N/A
10D - New Funding Programs and Guidelines	4.4 - Programs/Systems: Supportive Housing	Proposition HHH Committees
10E - CAO and CLA Report on Desired Strategies	1.0 - Governance, Accountability & Budget	N/A

Attachment 2: Comprehensive Homeless Strategy Crosswalk to Proposed Enhanced Comprehensive Homeless Strategy - Detail

Original Strategy	Original Strategy Deliverable Summary	Original Strategy Implementation to Date	Incorporation into Enhanced Strategy	Enhanced Strategy	Completed or Ongoing	Link to Report
3A - Standardize First Responder Training for Homeless	Direct the Los Angeles Police Department (LAPD) [...] to report on the development of a training program and implementation plan [...] on standardized first responder training for the homeless.	-LAPD developed standardized Mental Health Intervention Training (MHIT) and implemented this training for all Homeless Outreach and Proactive Engagement (HOPE) teams and all new officers citywide.	-Training program will continue to be implemented through 4.3 - Programs/Systems: Street Outreach.	4.3 -Program/Systems: Street Outreach	Completed and Ongoing	HSC Verbal Report from LAPD, LASAN, & LAHSA 6/29/17
3B - Develop Encampment Engagement Protocol	Direct [the agencies] to develop a citywide protocol to address encampments and unsheltered homelessness, including protocols that address emergency public area cleanings.	-LAPD, The Department of Sanitation (LASAN), and the Los Angeles Homeless Services Authority (LAHSA) have developed an encampment engagement protocol to address noticing and cleaning citywide.	-Protocol will continue to be implemented through 4.3 - Programs/Systems: Street Outreach.	4.3 -Program/Systems: Street Outreach	Completed and Ongoing	HSC Verbal Report from LAPD, LASAN, & LAHSA 6/29/17
3C - Widen Access to First Responder Teams for Homeless	Direct [LAPD and the Los Angeles Fire Department (LAFD)] to report relative to [...] expanding first responder pilot programs. Instruct LAPD & LAFD to report to Council with a proposed framework for incorporation of Sobering Units into both departments' homeless strategy and submit the proposed framework to Council for approval.	-See Strategy 3A.	-See Strategy 3A.	4.3 -Program/Systems: Street Outreach	Completed and Ongoing	HSC Verbal Report from LAPD, LASAN, & LAHSA 6/29/17
3D - Expansion of Jail In-Reach	Direct [the agencies] to expand jail in-reach to make it available to all homeless people incarcerated in a Los Angeles City and County jail. [...E]nsure that [...] no homeless individual is released from any City jail without a safe place to stay.	-Jail in-reach has been expanded under this strategy to two days per week at all three regional jails.	-Efforts to build upon success and continue current jail in-reach programs will be implemented through 4.6 - Programs/Systems: Prevention/Diversion.	4.6 - Programs/Systems: Prevention/Diversion	Completed and Ongoing	N/A
3E - Integration with County Health Sobering Centers	Instruct [LAFD & LAPD] to report relative to utilizing the County's Sobering Centers. This report should include proposed locations and distribution of Sobering Units.	-LAFD has specialized teams to support high-frequency users of emergency services. -The Skid Row County sobering centers accept patients from City emergency services.	-LAFD will continue to coordinate with the County to ensure any additional County sobering centers accept patients from City emergency services through implementation of 4.5 - Programs/Systems: Services.	4.5 - Programs/Systems: Services	Ongoing	N/A
4A - Strengthen CES Technology, Staffing & Standardization	Direct [LAHSA] to report quarterly on progress and milestones in fully implementing the Coordinated Entry System (CES) including family and youth systems relative to technology deployment, staffing, case management standardization and outreach.	-The Coordinated Entry System (CES) is fully implemented for single adults, youth, and families.	-The CES will continue to be strengthened and modified as needed under 4.1 - Programs/Systems: Coordinated Entry System (CES).	4.1 - Programs/Systems: Coordinated Entry System (CES)	Ongoing	N/A

Attachment 2: Comprehensive Homeless Strategy Crosswalk to Proposed Enhanced Comprehensive Homeless Strategy - Detail

Original Strategy	Original Strategy Deliverable Summary	Original Strategy Implementation to Date	Incorporation into Enhanced Strategy	Enhanced Strategy	Completed or Ongoing	Link to Report
4B - Strengthen Departmental Support for Homeless Case Managers	Direct all City departments listed below to work with [LAHSA] to develop and implement plans to support homeless case managers to the extent and nature of each department's interaction with homeless families/single adults/transition age youth (TAY).	-Placement of homeless case managers within City departments determined to be unactionable without funding.	-Strategy implementation will be further evaluated through implementation of 2.0 - Planning, Coordination, Modeling & Prioritization.	2.0 - Planning, Coordination, Modeling & Prioritization	Ongoing	N/A
4C - Strengthen CES Data Sharing and Tracking	Direct [the Homeless Strategy Committee (HSC) & LAHSA] to develop and implement a citywide plan to enhance data sharing and tracking across departments that is inclusive of, but not limited to the populations listed below.	-LAHSA has developed dashboards to share data about all populations experiencing homelessness throughout the City. -All homeless services providers have access to the Homeless Management Information System (HMIS) and are encouraged to share their data for incorporation in LAHSA's dashboards and datasets. -Case-conferencing systems have been established between service providers and LAHSA.	-Information through the CES and the Homeless Management Information System (HMIS) will continue to be available and modified as needed under 4.1 - Programs/Systems: Coordinated Entry System (CES).	4.1 - Programs/Systems: Coordinated Entry System (CES)	Ongoing	LAHSA CES Dashboards
4D - Discharge Data Tracking System and Planning Guidelines	Instruct [LAHSA and agencies]to develop a consistent, systemic approach to identifying people and providing discharge planning guidelines for individuals in an institution or residential setting who were homeless upon entry or who are at risk of being homeless upon discharge. Instruct LAHSA to report to Council regarding how these guidelines will prevent funneling of discharged individuals into targeted geographies, and the funding available for travel expenses to assist individuals who desire to return to their home City or State.	-LAHSA has established prevention and diversion guidelines and has provided trainings to subcontractors on prevention and diversion methods.	- Prevention and diversion trainings to subcontractors will continue through implementation of 4.6 - Programs/Systems: Prevention/Diversion.	4.6 - Programs/Systems: Prevention/Diversion	Ongoing	N/A
4E - Supportive Services Standards for Subsidized Housing	Direct [the Housing Authority of the City of Los Angeles (HACLA) & Los Angeles Housing and Community Investment Department (HCID) & others] to develop a definition of supportive services and establish a set of standards that define the quality of supportive services for persons in subsidized housing who have recently experienced homeless.	-A working group composed of HACLA, HCID, LAHSA, and County agencies, identified a Baseline of High Quality Supportive Services in Subsidized Housing.	-Standards for a Baseline of High Quality Supportive Services in Subsidized Housing will continue to be developed through 4.4 - Programs/Systems: Supportive Housing.	4.4 - Programs/Systems: Supportive Housing	Ongoing	HSC Report from HACLA 2/22/18

Original Strategy	Original Strategy Deliverable Summary	Original Strategy Implementation to Date	Incorporation into Enhanced Strategy	Enhanced Strategy	Completed or Ongoing	Link to Report
4F - Integration and Strengthening of Family and TAY CES	Direct [LAHSA] to report on the progress of fully integrating the coordinated assessment systems that serve the homeless populations, which are inclusive of, but not limited to, single adults, families, and TAY into a comprehensive CES.	-The CES is fully implemented for single adults, youth, and families.	-The CES will continue to be strengthened and modified as needed under 4.1 - Programs/Systems: Coordinated Entry System (CES). -The Strategy leads from 3.4 - Policy: Vulnerable Populations will assist with informing policy to ensure CES is inclusive and able to meet the needs of vulnerable populations such as TAY throughout the City.	4.1 - Programs/Systems: Coordinated Entry System (CES)	Ongoing	N/A
5A - Establish Homelessness Coordinator	Direct the City Administrative Officer (CAO) to establish a Homelessness Coordinator position housed in the CAO to report to the Homeless Strategy Committee and implement the strategies approved by City Council.	- This strategy is completed. The Homeless Coordinator position was established in October 2016.	-N/A - Council adopted recommendation to designate strategy as complete on 11/23/2016 (CF 15-1138-S1).	N/A - Completed	Completed	CF 15-1138-S1: FY 2016-17 Q1 QPR
5B - Establish Homeless Strategy Committee	Establish the Homeless Strategy Committee, to be comprised of the City Administrative Officer, Chief Legislative Analyst (CLA), the chair of the Council Committee responsible for homeless issues at his/her discretion (currently the Homelessness and Poverty Committee), and Mayor to coordinate City homeless services.	- This Strategy is completed. The Homeless Strategy Committee was established in 2016.	-N/A - Council adopted recommendation to designate strategy as complete on 11/23/2016 (CF 15-1138-S1).	N/A - Completed	Completed	CF 15-1138-S1: FY 2016-17 Q1 QPR
5C - Establish Regional Intergovernmental Coordination	Establish regional intergovernmental relationships with Councils of Government (COGS), the Southern California Association of Governments (SCAG), and the League of California Cities (LCC) to coordinate homeless services, resources and strategies across multiple jurisdictions.	-Coordination between City, County, and LAHSA has been established and is ongoing.	-SCAG, LCC, COGs coordination will be further pursued through implementation of 1.0 - Governance, Accountability & Budget.	1.0 - Governance, Accountability & Budget	Ongoing	N/A
5D - Evaluate LAHSA JPA	Direct the [HSC] to evaluate and recommend amendments to the [LAHSA] Joint Powers Authority agreement, if necessary, to ensure the highest and best delivery of services to the homeless. Direct the [CLA] to report on the composition and method of appointing the City members of LAHSA, as well as actions and costs associated with converting the LAHSA Commission to a body of full-time, paid members.	-Strategy placed on hold by leads in 2016.	-Strategy will continue to be evaluated under 1.0 - Governance, Accountability & Budget.	1.0 - Governance, Accountability & Budget	Ongoing	N/A

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Original Strategy	Original Strategy Deliverable Summary	Original Strategy Implementation to Date	Incorporation into Enhanced Strategy	Enhanced Strategy	Completed or Ongoing	Link to Report
5E - Create Regional Homelessness Advisory Council	Instruct the [LAHSA] to convene a public-private Regional Homelessness Advisory Council to ensure broad-based collective strategic leadership. Instruct LAHSA to establish an intergovernmental Homeless Strategy Implementation Group jointly with County public administrative leaders, City public administrative leaders, and LAHSA to coordinate the ongoing implementation of the homeless strategies agreed upon.	- This strategy is completed. The Regional Homelessness Advisory Council (RHAC) has been created and meets on a quarterly basis.	-The work of the Regional Homelessness Advisory Council (RHAC) will continue through 1.0 - Governance, Accountability & Budget.	1.0 - Governance, Accountability & Budget	Completed and Ongoing	HSC Report from LAHSA 5/25/17
5F - Coordinate Homeless Support with LAUSD	Direct the [CLA] and [CAO], & [LAHSA], to report on opportunities to provide outreach and services to LAUSD students and their families who are homeless, including an assessment of the services needed, resources available to provide assistance, and other actions necessary to support homeless students attending LAUSD facilities.	-A Higher Education and Homelessness workgroup has been established and meets regularly.	-The work of the Higher Education and Homelessness workgroup will continue through implementation of 1.0 - Governance, Accountability & Budget.	1.0 - Governance, Accountability & Budget	Ongoing	N/A
6A - Co-Locate Homeless Services Within Homeless Storage Facilities & Create New Facilities	Instruct [LAHSA...] to create additional homeless storage facilities. [...] Instruct LAHSA [...] to ensure homeless outreach and engagement case managers are available; [...] provide personal hygiene facilities [...].	-A new voluntary storage facility has opened in conjunction with the A Bridge Home site in El Pueblo. -The City is currently developing three Navigation Centers using Proposition HHH funding. These centers will incorporate storage services with additional case management and referral services.	-The performance of storage facilities and Navigation Centers will be reported under 4.3 - Program/Systems: Street Outreach.	4.3 -Program/Systems: Street Outreach	Ongoing	HSC Report from LAHSA 10/24/17
6B - Establish Citywide Safe Parking Program	Direct [agencies] to develop and submit for approval a Safe Parking program including permits for predetermined locations, contracting guidelines for homeless service providers, max vehicle occupancy guidelines per location, service provider engagement for enrollment in homeless case management, and integration with Los Angeles Police Department local policing personnel.	-LAHSA has established seven safe parking programs throughout the City of Los Angeles. -LAHSA has also developed best practices and program guidelines to inform new programs.	-Safe Parking programs will continue to be implemented through 4.3 -Program/Systems: Street Outreach.	4.3 -Program/Systems: Street Outreach	Ongoing	HSC Verbal Report from LAHSA 11/16/17
6C - Establish Citywide Mobile Shower and Public Restroom System	Instruct [LAHSA] to establish a citywide Mobile Shower and Public Restroom System, including service provider engagement for homeless case management, and coordinate with [agencies] [;...] report should include recommended locations and schedules that cover either all 15 Council districts or for those Council districts which choose to opt-in to the program, prior to implementation.	-The Pit Stop Program has added mobile restrooms and attendants in multiple council districts. -The ReFresh Spot opened in Skid Row, providing hygiene services including restrooms, showers, and laundry facilities.	-Funding was approved to expand the Pit Stop Program, including the addition of mobile showers in 2019. -Performance of the Pit Stop program, citywide mobile showers and Refresh Spot will be reported under 4.3 -Program/Systems: Street Outreach.	4.3 -Program/Systems: Street Outreach	Ongoing	CF 17-1092: Report from CAO to Council 12/4/17

Original Strategy	Original Strategy Deliverable Summary	Original Strategy Implementation to Date	Incorporation into Enhanced Strategy	Enhanced Strategy	Completed or Ongoing	Link to Report
6D - Identify Public Land for Homeless Facilities	Direct the [CAO...] to identify City-owned property that could be used for the development of homeless facilities and to report to Council with a comprehensive list and next steps for development and instruct the City Clerk to refer this report to the Entertainment & Facilities Committee for consideration.	-The Affordable Housing Opportunity Sites program was established through coordination between the CAO and HCID. -The CAO's office has established a review process to examine additional sites in conjunction with Council offices and other City departments.	-City owned properties will continue to be evaluated and presented to Council as potential sites for homeless facilities under 3.3 - Policy: Land Use & Housing.	3.3 - Policy: Land Use & Housing	Ongoing	N/A
6E - Evaluate Homeless Navigation Centers	Instruct [LAHSA & other agencies] to report on the feasibility of establishing all-purpose homeless services Homeless Navigation Centers.	-LAHSA provided the requested report on navigation centers. -The City is currently developing three navigation centers scheduled to open in 2019-20.	-Report from LAHSA informed the process of developing and implementing A Bridge Home program, as well as Navigation Centers, which will continue to be implemented through 3.1 - Policy: Interim.	3.1 - Policy: Interim	Completed and Ongoing	HSC Report from LAHSA 10/24/17
6F - Expand Access to Public Restrooms	Instruct [LAHSA & agencies] to identify a Citywide inventory of existing public restrooms, including those in City park facilities, that can be made available to homeless individuals on a 24-hour basis; [...] should also report relative to locations for temporary and permanent public restrooms throughout the City. The report should include [...] providing the following amenities[...]: expanded hours of access; drinking fountains; trash bins; storage lockers; showers; sink facilities; and, security and maintenance needs.	-Los Angeles County Department of Public Health completed an inventory of existing public restrooms countywide available for use to populations experiencing homelessness. -The Department of Recreation and Parks increased cleanings and access to restrooms throughout City recreation facilities. -The Pit Stop Program was implemented and expanded to provide mobile restrooms and attendants in multiple council districts.	-Funding was approved to expand the Pit Stop Program, including the addition of mobile showers in 2019. -Performance of the Pit Stop program and Refresh Spot will be reported under 4.3 - Program/Systems: Street Outreach.	4.3 -Program/Systems: Street Outreach	Ongoing	CF 17-1092: Report from CAO to Council 12/4/17
7A - Shelter System Personnel Need for Bridge Housing Conversion	Instruct [LAHSA] to report on the required CES case manager personnel, shelter standards, and additional beds required to transform the City's existing shelter system into bridge housing,	-All of LAHSA's interim housing beds within the City of Los Angeles have been converted to 24-hour bridge housing.	-The report described in this strategy is completed. -All of LAHSA's interim housing beds within the City of Los Angeles will continue to be operated as 24-hour bridge housing through 4.2 - Program/Systems: Shelter.	4.2 - Program/Systems: Shelter	Completed and Ongoing	CF 15-1138-S31 & 15-1138-S2: CAO Reports to Council 6/19/19
7B - Expand Rapid Re-Housing	Instruct [LAHSA & agencies] to report relative to expanding the availability of Rapid Re-Housing (RRH), as described below. Direct LAHSA to report relative to the management of a Rapid Rehousing financial assistance program as described in this Strategy, including move-in and rental assistance.	-The City continues to fund rapid rehousing for families through the General Fund. RRH for families and other populations is supported by Los Angeles County Measure H dollars.	-RRH outcomes and metrics will continue to be reported through 4.7 - Programs/Systems: Rapid Rehousing.	4.7 - Programs/Systems: Rapid Rehousing	Ongoing	N/A

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Original Strategy	Original Strategy Deliverable Summary	Original Strategy Implementation to Date	Incorporation into Enhanced Strategy	Enhanced Strategy	Completed or Ongoing	Link to Report
7C - Expand Adaptive Reuse for Homeless Housing	Direct HCID and the Department of City Planning (DCP) to report on identifying additional opportunities for adaptive reuse for existing private and public properties in the City of Los Angeles capable of being converted into bridge housing or more permanent homeless housing.	-The Interim Motel Conversion Ordinance was developed by the strategy leads and adopted by Council in April 2018.	-Strategy implementation will be further evaluated through implementation of 3.3 - Policy: Land Use & Housing.	3.3 - Policy: Land Use & Housing	Ongoing	CF 17-1432: Ordinance
7D - Using Public Land for Affordable and Homeless Housing	Direct [CAO] to identify City-owned property that could be used for the development of affordable housing and housing for the homeless and to report to Council with a comprehensive list and next steps for development.	-The Affordable Housing Opportunity Sites program was established through coordination between the CAO and HCID. -The CAO's office has established a review process to examine additional sites in conjunction with Council offices and other City departments.	- Through 4.8 - Programs/Systems: Affordable Housing, the CAO and HCID will continue to work to identify City-owned sites suitable for affordable housing development.	4.8 - Programs/Systems: Affordable Housing	Ongoing	HSC Verbal Report from CAO & HCID
7E - Annualize Joint Affordable & Homeless Housing Reports	Instruct [agencies] to publish a joint report on the status of affordable and homeless housing in the City of Los Angeles twice a year for the first three years, then annually thereafter.	-Regular reporting on affordable and homeless housing has been provided in the Comprehensive Homeless Strategy Quarterly Performance Reports. -HCID has been enhancing its proprietary data system, Housing Information Management System (HIMS) to allow for more comprehensive reporting on affordable and homeless housing.	-Implementation of HIMS enhancements will make it possible for LAHSA to begin additional reporting under 5.0 - Annual Evaluation, Metrics/ Progress Review/Continuous Process Improvement.	5.0 - Annual Evaluation, Metrics/ Progress Review/Continuous Process Improvement	Ongoing	N/A
7F - Linkage Fee Nexus Study	Direct DCP to conduct a nexus study for the development of an Affordable Housing Benefit Fee program ordinance. Direct the CAO and HCID to identify the necessary funds for DCP to conduct the study and provide the necessary instructions to effectuate the transfer of funds to DCP.	-The linkage fee nexus study informed the development of the Affordable Housing Linkage Fee (AHLF) ordinance, which was adopted in December 2017.	-The report described in this strategy is completed. -Implementation of the AHLF ordinance will be reported on under 4.8 - Programs/Systems: Affordable Housing.	4.8 - Programs/ Systems: Affordable Housing	Completed and Ongoing	CF 17-0274: Ordinance
7G - Implement Existing & Recommend New CEQA Zoning Reforms	Instruct [DCP] to report on internal processes and procedures to implement CEQA-based incentives in areas targeted for housing growth and Transit Oriented Development and release a timeline of when implementation will occur. Additional reporting regarding potential CEQA-related reforms to benefit homeless housing projects are also requested.	-DCP has been preparing for the implementation of the State Bill 743 transition, which will result in a shift in how transportation impacts are measured.	- DCP will continue to work on preparing to implement the SB 743 Transition under 3.3 - Policy: Land Use & Housing.	3.3 - Policy: Land Use & Housing	Ongoing	HSC Report from DCP 3/28/17

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7H - Facilitate Utilization of Federal Housing Subsidies	Instruct [HACLA] to develop a budget recommendation for the following temporary, two-year programs to encourage landlord acceptance of subsidized tenants with a HUD voucher issued by HACLA: (1) Property Compliance/Damage Mitigation Fund; (2) Vacancy payments to hold units; (3) Increased landlord incentives; (4) Participation by all federal subsidy programs; and (5) Security deposit/move-in assistance.	-HACLA has established incentive programs to increase acceptance of subsidized tenants, which include security deposits, vacancy payments, move-in assistance, and damage mitigation.	-Incentives made available and implemented through this strategy will continue to be reported through 4.8 - Programs/Systems: Affordable Housing.	4.8 - Programs/Systems: Affordable Housing	Completed and Ongoing	HSC Report from HACLA 2/22/18
7I - Regional Coordination of LA City & County Housing Authorities	Direct [HACLA & the Housing Authority of the County of Los Angeles (HACoLA)] to convene an ongoing, quarterly Homeless Issues Roundtable of all public housing authorities in Los Angeles County, for the purpose of identifying common issues related to combating homelessness and developing more integrated housing policies to assist homeless families and individuals.	-HACLA and HACoLA convene quarterly meetings of Los Angeles County housing authorities. -Multiple interagency agreements have been established and a universal application is in development.	-Through 2.0 - Planning, Coordination, Modeling & Prioritization, coordination with regional governments will continue.	2.0 - Planning, Coordination, Modeling & Prioritization	Ongoing	HSC Report from HACLA 2/22/18
7J - Housing Choice Vouchers for Permanent Supportive Housing	Request HACLA to report on increasing the percentage of Housing Choice Vouchers (Section 8) which become available through routine turnover to permanent supportive housing for chronically homeless individuals.	-The City, HACLA and the County have executed a Permanent Supportive Housing Memorandum of Understanding, including a HACLA commitment of up to 4,000 project-based Housing Choice Vouchers. -HACLA's board has approved the release of 1,000 project-based vouchers annually in conjunction with Proposition HHH.	-HACLA and the City will continue to work to approve project-based vouchers in conjunction with supportive housing built with Proposition HHH funds through implementation of 4.4 - Programs/Systems: Supportive Housing.	4.4 - Programs/Systems: Supportive Housing	Ongoing	HSC Report from HACLA 2/22/18
7K - Development of Second Dwelling Units Pilot Program	Direct [HCID] to report on creation of by-right guidelines for single and multi-family residential zoning that would support second dwelling units. Direct [DCP & DBS] to develop and recommend for Council approval a Second Dwelling Unit Pilot Program that provides City incentives to assist homeowners in constructing second units in exchange for providing long-term affordability covenants or requiring recipients to accept vouchers.	-State adoption of Accessory Dwelling Unit legislation preempted the need for an ordinance developed by the Department of City Planning. Almost 7,000 ADU permits have been issued since the state legislation went into effect. -The Mayor's Office and the County of Los Angeles have implemented independent pilot programs.	-DCP will continue to pursue a the adoption of a more tailored ADU ordinance through 3.3 - Policy: Land Use & Housing.	3.3 - Policy: Land Use & Housing	Ongoing	HSC Report from DCP 3/28/17
7L - Establish Planning and Zoning Policy on Homeless Micro Units	Instruct [DCP & HCID] to evaluate opportunities and recommend changes or special exemptions to residential zoning codes and parking requirements to allow for micro units for homeless housing.	-Consolidated under 7Q.	-See 7Q.	3.3 - Policy: Land Use & Housing	Ongoing	HSC Report from DCP 3/28/17

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7M - Reform Site Plan Review Ordinance for Homeless Housing	Instruct [DCP] to report on potential amendments to the Site Plan Review ordinance to reduce development timelines for affordable housing units dedicated to homeless individuals.	-Consolidated under 7Q.	-See 7Q.	3.3 - Policy: Land Use & Housing	Ongoing	HSC Report from DCP 3/28/17
7N - Evaluate Youth Housing Needs	Instruct [LAHSA] to conduct a housing gap analysis for youth; [...] vacancy rate [etc. ...] instruct [HACLA] to report on the feasibility of expanding its Section 8 housing program to allow doubling-up in units for TAY.	-HACLA has expanded its project-based voucher program to include 8 project-based buildings with 109 Transition-Age Youth (TAY) units and has more than 60 new units in the pipeline for 2019. -LAHSA completed a Countywide housing gaps analysis that included single adults, families, and TAY, in 2018.	-Strategy leads of 3.4 - Policy: Vulnerable Populations will continue to work with LAHSA, HCIDLA, and HACLA to ensure the needs of TAY through the Enhanced CHS.	3.4 - Policy: Vulnerable Populations	Ongoing	N/A
7O - Expanding Emergency Shelter and Improving Access	Instruct [agencies] to provide policy recommendations relative to the need to expand shelter capacity, including hard-to-serve populations such as mothers with teenage sons. Further, instruct LAHSA to report on measures to improve access to emergency shelter.	-LAHSA reported on implementation of this strategy in October 2017. -Additional reporting on expanding access was provided at Council request under CF 15-1138-S31 and 15-1138-S32. -The A Bridge Home program began implementation in 2018 to open interim housing in every council district.	-Expansion of access to shelter beds will continue through 4.2 - Program/Systems: Shelter under a Bridge Home program and Prop HHH facilities projects.	4.2 - Program/Systems: Shelter	Ongoing	HSC Report from LAHSA 10/24/17
7P - Study Shared Housing Programs	Instruct [agencies] to report relative to the feasibility of establishing or participating in a shared housing program in the City that connects homeless individuals or individuals at-risk of homelessness to housing that is shared with other individuals, including homeowners.	-A Shared Housing Program study is anticipated from LAHSA and the CAO's office in March 2019.	-Exploration of the efficacy of a shared housing will continue under 4.8 - Programs/Systems: Affordable Housing.	4.8 - Programs/Systems: Affordable Housing	Ongoing	N/A
7Q - Support House LA Initiative	Support implementation of House LA initiatives that facilitate shorter timelines and reduced costs for affordable and homeless housing projects throughout the City of Los Angeles, and work with regional governments to encourage other municipalities to study these initiatives for potential adoption.	-The Permanent Supportive Housing (PSH) Ordinance was adopted in April 2018 and became effective in May 2018. -DCP has been drafting a Density Bonus Ordinance. -The Transit-Oriented Communities (TOC) Guidelines became effective in September 2017.	-Implementation of the PSH Ordinance, TOC, and updating the Density Bonus Ordinance will continue under 3.3 - Policy: Land Use & Housing.	3.3 - Policy: Land Use & Housing	Ongoing	HSC Report from DCP 3/28/17
7R - Expand Access to Flexible Housing Programs	Instruct [agencies] to report with recommendations on a process for the City and philanthropies to participate in and expand access to flexible housing subsidy programs.	-The City has access to the County Flexible Housing Subsidy Pool. Approximately 45% of FHP-assisted households are in the City of Los Angeles as of Dec. 31, 2018 (1,977 of 4,380 total Countywide).	-The City will continue to access the FHP and coordinate with philanthropies through 2.0 - Planning, Coordination, Modeling & Prioritization.	2.0 - Planning, Coordination, Modeling & Prioritization	Ongoing	N/A

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7S - Preservation of Affordability Covenants	Direct [HCID] to report with recommendations and goals for preserving covenants on affordable and permanent supportive housing units.	-HCID has implemented the At-Risk Affordable Housing Tenant Outreach and Education Services (AAHTOES) program to conduct tenant outreach and provide valuable information about tenant rights to vulnerable communities.	-HCID will continue to report on work to preserve affordability covenants and at-risk tenant outreach through 4.8 - Programs/Systems: Affordable Housing.	4.8 - Programs/Systems: Affordable Housing	Ongoing	CF 17-0027: AAHTOES Request for Proposals
7T - Homeless Prevention and Diversion Programs	Instruct [LAHSA] to report relative to the number of individuals who could be served by homeless prevention and diversion programs, the causes of those individuals' homelessness, the benefits resulting from prevention and diversion strategies and the costs of not providing those interventions; [...] report relative to establishing a prevention and diversion program integrated into the Coordinated Entry System for all homeless populations that includes, but is not limited to, providing the following interventions rental/housing subsidies, case management, employment development, utility payments, motel vouchers and legal services. [etc.]	-LAHSA has established prevention and diversion guidelines and has provided trainings to subcontractors on prevention and diversion methods.	- Prevention and diversion program implementation will continue through implementation of 4.6 - Programs/Systems: Prevention/Diversion.	4.6 - Programs/Systems: Prevention/Diversion	Ongoing	N/A
8A - Analyze City-Wide Zoning for Homeless Housing	Instruct [DCP] to report on a citywide plan of zoning modifications to increase residential capacity across the city to structurally address the City's housing stock deficit, including density profiles inclusive of affordable and homeless housing goals; [this] should include the impact of modifying Transitional Height Requirements to allow affordable and homeless housing along commercial corridors and prioritizing transit-oriented developments (TOD) with affordable housing.	-Consolidated under 7Q.	-See 7Q.	3.3 - Policy: Land Use & Housing	Ongoing	HSC Report from DCP 3/28/17
8B - Review Transfer of Floor Area Rights (TFAR), Greater Downtown Housing Incentive Area (GDHIA), & Density Bonus Programs for Homeless Housing Inclusions	Instruct [DCP] to report on potential revisions to the Transfer of Floor Area Rights (TFAR), Greater Downtown Housing Incentive Area (GDHIA), and the Density Bonus programs to better complement each other and to better achieve City-wide objectives of providing affordable and homeless housing.	-Consolidated under 7Q.	-See 7Q.	3.3 - Policy: Land Use & Housing	Ongoing	HSC Report from DCP 3/28/17
8C - Revise Parking and Trip Credit Guidelines for Homeless Housing	Direct [DCP] to prepare a report on lowering parking requirements for affordable and homeless housing profiles where lower car ownership is common. Include recommended adjustments to the vehicular trip credits for affordable housing in the City's Traffic Study Guidelines.	-Consolidated under 7Q.	-See 7Q.	3.3 - Policy: Land Use & Housing	Ongoing	HSC Report from DCP 3/28/17

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8D - Reestablish Mello Act Guidance	Instruct [DCP] to prepare a permanent Mello Act implementation ordinance for the City that results in replacement of lost affordable housing, inclusive of a potential required in-lieu payment option into the City's Affordable Housing Trust Fund.	-DCP has collaborated with the City Attorney's Office, HCID, Council District 11, and other agencies to develop a draft ordinance relating to the City's implementation of the Mello Act.	-Work on drafting the Mello Act ordinance will continue through 3.3 - Policy: Land Use & Housing.	3.3 - Policy: Land Use & Housing	Ongoing	CF 15-0129: Report
9A - Employ Homeless Adults by Supporting Social Enterprise	Direct the Economic and Workforce Development Department (EWDD) to report on specific strategies promoting Social Enterprises/Alternate Staffing Organizations to increase employment opportunities for Homeless Adults.	-The Los Angeles Regional Initiative for Social Enterprise (LA:RISE) program has been operating out of the EWDD since 2014, and is a five-year demonstration project designed to employ 500 individuals through training and social enterprise jobs.	-LA: Rise will continue to operate and report outcomes through 4.5 - Programs/Systems: Services.	4.5 - Programs/Systems: Services	Completed and Ongoing	N/A
9B - City Recruitment, Training and Hiring Process for Homeless/Recently Homeless	Direct the Personnel Department and the Economic and Workforce Development Department (EWDD) with assistance from the City Administrative Officer to report on specific strategies promoting targeted recruitment opportunities for the homeless or recently homeless, including job training and outreach.	-The Targeted Local Hire Program has been implemented Citywide.	-Per Executive Directive No. 15, the EWDD through the WorkSource System and LA:RISE program will continue its partnership with the City's Personnel Department to serve as a pipeline to supply participants with lived experience for consideration of City civil service positions through the Targeted Local Hire program through 4.5 - Programs/Systems: Services.	4.5 - Programs/Systems: Services	Completed and Ongoing	N/A
9C - Employment Development Programs for Homeless Youth	Instruct EWDD to report relative to expanding employment development opportunities for homeless youth or youth at-risk of homelessness, including lesbian, gay, bisexual, transgender, and questioning (LGBTQ) homeless youth and LGBTQ youth at-risk of homelessness. Instruct the Los Angeles Police Department (LAPD) to report relative to expanding the LAPD Cadet program to include homeless TAY up to 24 years of age, including LGBTQ youth, and LGBTQ youth at-risk of homelessness, and the potential for having an LGBTQ sworn officer support the program.	-The LA:RISE program has expanded employment development opportunities to youth.	-LA Rise will continue to recruit homeless youth for transitional subsidized jobs through 4.5 - Programs/Systems: Services.	4.5 - Programs/Systems: Services	Ongoing	N/A

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9D - Centralized Homeless Donation Coordination in LA County	Instruct LAHSA with assistance of the Homeless Strategy Committee and non-profit organizations such as the United Way Home For Good Funders Collaborative to report on a strategy to establish a centralized mechanism that facilitates the ability of individual donors and philanthropies to fund homelessness related projects and initiatives of their choice and expand capacity of non-profit organizations.	-A joint report from the CLA and CAO included a recommendation to request the City Attorney to prepare and present an Ordinance to establish the Homeless Services and Financial Assistance Trust Fund to accept gifts, contributions, donations, and bequests to the City to support homeless services; the City Council received and filed this recommendation.	-CAO and CLA may consider reevaluation of strategy as 2.0 - Planning, Coordination, Modeling & Prioritization is implemented.	2.0 - Planning, Coordination, Modeling & Prioritization	Completed and Ongoing	C.F. 15-1138-S15
9E - Homelessness Prevention for Former Foster Care Youth	Instruct LAHSA), EWDDD and the HSC to monitor and report relative to upcoming changes to the County's services provided to foster youth to prevent homelessness, and actions the City can take in partnership with the County to prevent or end homelessness for former foster youth.	-The P3 partnership was established to align funding and resources from State, County, and other agencies to the YouthSource system.	- The P3 partnership will continue to align funding and resources from State, County and other agencies to the YouthSource System through implementation of 4.6 - Programs/Systems: Prevention/Diversion.	4.6 - Programs/Systems: Prevention/Diversion	Ongoing	N/A
9F - Expand Youth Homeless Services	Instruct LAHSA to report on the feasibility of expanding services targeted to homeless youth and youth at-risk of homelessness. Instruct LAHSA to report relative to partnering with local schools of social work to provide case management services to homeless individuals including homeless youth and homeless LGBTQ youth. Instruct LAHSA to partner with local community colleges to help identify TAY homeless students and determine housing solutions for those youth, and identify additional emergency shelter, crisis and bridge housing resources and supportive services targeting the unique needs of the (TAY) homeless population. Instruct the CLA to report relative to sponsoring/supporting legislation to increase State and federal funding for youth homelessness.	-LAHSA has expanded the services available to TAY. -Multiple working groups have been established to support efforts to expand access to services for TAY, including the Homelessness and Higher Education working group and the Homeless Youth Forum in Los Angeles (HYFLA).	-The working groups established to expand access to services to TAY will continue to work towards establishing further access points through implementation of 4.5 - Programs/Systems: Services.	4.5 - Programs/Systems: Services	Ongoing	N/A
9G - Emergency Shelter for Homeless Individuals with Pets	Department of Animal Services (Animal Services) with the assistance of LAHSA to report relative to Animal Services' proposal to purchase tents and kennels so homeless individuals with pets can access shelter without having to be separated from their pet during emergencies.	-Funding was provided to purchase kennels for emergencies. -New A Bridge Home facilities have been designed with pets and their owners in mind.	-The needs of homeless individuals with pets will continue to be considered through implementation of 3.4 - Policy: Vulnerable Populations.	3.4 - Policy: Vulnerable Populations	Ongoing	N/A

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9H - Proposals to Assist Homeless Individuals and Their Pets	Instruct the Animal Services to report relative to the following proposals to assist homeless individuals with pets or pet owners at-risk of homelessness: tethering law amendment; expansion of spay/neuter surgeries; licensing and microchipping; temporary housing for pets in danger of relinquishment; developing pet services programs; and providing free vaccine clinics.	-Free and low-cost spay and neuter programs are available throughout the City. -New A Bridge Home facilities have been designed with pets and their owners in mind.	-The needs of homeless individuals with pets will continue to be considered through implementation of 3.4 - Policy: Vulnerable Populations.	3.4 - Policy: Vulnerable Populations	Ongoing	N/A
9I - Employment Development for Homeless Individuals with Pets	Instruct LAHSA and EWDD to report on the feasibility of providing employment opportunities to homeless individuals with pets or pet owners at-risk of homelessness. Instruct EWDD, LAHSA and Animal Services to report relative to developing a peer educator program of formerly homeless youth to conduct engagement to homeless youth including those homeless youth with pets.	-Barriers to employment have been identified for pet owners experiencing homelessness.	Strategy leads of 3.4 - Policy: Vulnerable Populations will continue to work to ensure the needs of homeless individuals with pets are met through the Enhanced CHS.	3.4 - Policy: Vulnerable Populations	Ongoing	N/A
9J - Social Impact Financing/Pay for Success	Direct EWDD, with the assistance of LAHSA, to report regarding the establishment of a "Pay for Success (PFS)" program using a model similar to that of Los Angeles County, and investigate whether Proposition 47 or other funds may become available to the City to help pay for the costs of such a program.	- EWDD has reported that a large-scale Social Innovation Fund (SIF)/PFS program would not be feasible without significant financing through the General Fund. However, a small-scale PFS system has been incorporated into the LA:RISE program to provide financial incentives to participants to increase participation.	-CAO and CLA may consider evaluating further investment in a large-scale SIF/PFS program through implementation of 2.0 - Planning, Coordination, Modeling & Prioritization is implemented.	2.0 - Planning, Coordination, Modeling & Prioritization	Ongoing	N/A
9K - Women's Homelessness - Domestic Violence	Instruct LAHSA, HCID and the City Domestic Violence Alliance (DVA) [formerly Domestic Violence Task Force] to report relative to identifying the number of individuals whose homelessness is directly related to domestic violence, and the supportive services to address the needs of those individuals. Instruct LAHSA, HCID and the DVA to conduct a housing gap analysis for all homeless women, and that the housing types identified include supportive services to address women's homelessness including survivors of domestic violence. Instruct LAHSA, HCID, the DVA and the City Administrative Officer to report with the funding necessary to ensure that all domestic violence beds in the City remain open through Fiscal Year 2016-17.	-The City has funded the Downtown Women's Center (DWC) to work with a team from the University of Southern California (USC) to complete the women's housing gaps analysis.	-Upon completion of the gaps analysis, policy recommendations will be evaluated and implemented through implementation of 3.4 - Policy: Vulnerable Populations.	3.4 - Policy: Vulnerable Populations	Ongoing	N/A

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9L - Women's Homelessness - Employment Development	Instruct LAHSA to report with data relative to the number of homeless women who are unemployed. Instruct the EWDD with assistance from LAHSA, to report relative to providing employment development services to homeless women or women at-risk of homelessness.	-LAHSA and EWDD have compiled and analyzed data to identify barriers to employment and develop solutions and interventions. -The LA:RISE program has a partnership with the Downtown Women's Center to provide employment specifically to women experiencing homelessness, in addition to 9 other Social Enterprise organizations that are also recruiting and serving women.	-Through implementation of 3.4 - Policy: Vulnerable Populations, the City will continue to explore ways to identify employment opportunities for women experiencing homelessness.	3.4 - Policy: Vulnerable Populations	Ongoing	N/A
10A - Full Funding for Affordable Housing Trust Fund	Direct the CAO and the CLA, with the assistance of HCID and LAHSA to identify permanent funding sources in the amount of $75 million annually for the Affordable Housing Trust Fund (AHTF) to finance the construction of affordable and PSH and updated costs for programs proposed by this report to be funded by the AHTF. Instruct the CAO and CLA, with assistance of HCID and LAHSA, to report with any revisions to the AHTF guidelines needed to further the goals of the City's Comprehensive Homeless Strategy.	-See strategy 10D.	-See strategy 10D.	1.0 - Governance, Accountability & Budget	Ongoing	N/A
10B - Establish the Homeless Services Trust Fund	Instruct the CAO and the CLA, with the assistance of HCID and LAHSA to identify permanent funding sources in the amount of $113 million annually for a new Homeless Services Trust Fund (HSTF) to finance the construction of lease based PSH, RRH, homelessness diversion programs, and supportive services and updated costs for programs proposed by this report to be funded by the HSTF. Instruct the CAO and CLA, with the assistance of HCID and LAHSA, to report with recommendations for the new HSTF guidelines.	-An individual account has been established by HCID for City-funded homeless services through LAHSA. -Los Angeles County Measure H revenue is being used to support homeless services funding throughout the City. -Reporting on homeless spending through the City has been streamlined through the use of a Homeless Schedule within the annual budget process.	-The City will continue to report on homeless spending through implementation of 1.0 - Governance, Accountability & Budget.	1.0 - Governance, Accountability & Budget	Completed and Ongoing	N/A
10C - Augment Supportive Housing Loan Fund & New Generation Fund	Direct the CAO and the CLA, with the assistance of the HCID and LAHSA to report on funding options and amounts to be loaned to the Supportive Housing Loan Fund (SHLF) and New Generation Fund (NGF) to finance pre-development and acquisition loans for permanent supportive housing projects in the City.	-The SHLF was augmented in Q1 of FY 2017-18. A need for additional funding has not been identified at this time.	-CAO and CLA will continue to evaluate other funding sources through implementation of 2.0 - Planning, Coordination, Modeling & Prioritization is implemented.	1.0 - Governance, Accountability & Budget	Ongoing	N/A

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10D - New Funding Programs and Guidelines	Direct HCID with the assistance of the CAO and the CLA, to report on new programs or policy changes to existing guidelines that can facilitate and expedite the development of new PSH units.	-Proposition HHH was developed to facilitate and expedite the development of new PSH units. It was approved by voters in November 2016.	-Proposition HHH will continue to be the City's funding source for PSH projects and will be implemented through 4.4 - Programs/Systems: Supportive Housing -Implementation of the PSH Ordinance will continue under 3.3 - Policy: Land Use & Housing.	4.4 - Programs/Systems: Supportive Housing	Ongoing	Proposition HHH Committees
10E - CAO and CLA Report on Desired Strategies	Direct the CAO and the CLA with the assistance of LAHSA and City departments as needed, to report with cost estimates to finance the homelessness-related strategies emerging from the Comprehensive Homeless Strategy as adopted by the Mayor and Council, including financial and service delivery impacts to departments on the provision of core City services across the City, and direct the CAO and CLA to include proposals to identify implementation time frames for these strategies. Wherever possible, pilots that can proceed in advance of citywide implementation will be considered and supported.	-The CAO has been tracking the progress of strategies through quarterly performance reports and strategy-specific working groups and reports as needed.	-The CAO will continue to track the progress of strategies through quarterly performance reports and strategy-specific working groups and reports as needed through 1.0 - Governance, Accountability & Budget.	1.0 - Governance, Accountability & Budget	Ongoing	N/A